

## Finland's Transmission System Operator

December 2014



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## Executive summary

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## Fingrid is the sole transmission system operator (TSO) in Finland

Fingrid transmits in its own network approximately 75% of electricity consumed in Finland

Fingrid manages cross-border connections between Finland and Russia, Sweden, Norway and Estonia

ensures power system production and consumption balance in Finland



## Fingrid's network the covers entire of Finland

14 300 km of power lines113 substations935 MW of reserve power

Note: All figures in 2013

Revenue: MEUR 543 Net profit: MEUR 86 Total assets: MEUR 2 182 Total debt: MEUR 1 293 Personnel: 287

Note: All figures in 2013





## Key investment considerations

Regulation

Finland has a stable and predictable cost plus regulatory model

Ownership

The Finnish state owns 68% and Finnish financial institutions 32%

Operating model

Construction and maintenance of the network is outsourced

Efficiency

Fingrid is one of the most cost efficient TSOs worldwide

**Financials** 

Continuously improved operating profitability in past three years

Rating

Fingrid benefits from A+/A1/A ratings from the three main agencies

Fingrid provides a solid long term investment in a stable operating environment



# Company overview

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## Fingrid delivers. Responsibly

#### Vision

Forerunner in transmission system operation

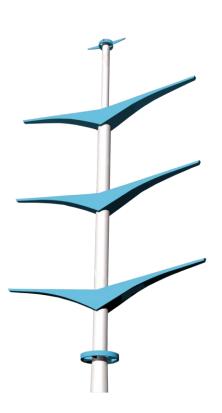
#### Mission

We work for the benefit of our customers and the Finnish society:

- We transmit electricity reliably
- We promote the electricity market actively
- We develop the transmission system with a long time span

#### Values

- Transparency
- Impartiality
- Efficiency
- Responsibility





#### Balanced vision for the benefit of customers and society

#### **Customers and Society**

Reliable electricity – Functioning electricity market High quality services – Affordable tariffs

#### **Finance**

Cost efficiency - Value creation for owners

#### Internal processes

# Adequacy of transmission system

Capital investments and maintenance work efficiently, safely and at the right time

#### System operation

Proactive and reliable system operator

# Promotion of market functioning

Active maintainer and developer of the electricity market

#### Personnel and expertise

Productive - Innovative - Healthy



## Fingrid's performance measurement metrics

#### **Customers and Society**

Economic loss caused by disturbances

Transmission network bottlenecks - Customer satisfaction - Price level

#### **Finance**

Cost efficiency – High credit rating – Ability to distribute dividends

#### Internal processes

# Adequacy of transmission system

Executing investment plan
Efficient maintenance
Health and safety

#### **System operation**

Efficiency of power system operations

# Promotion of market functioning

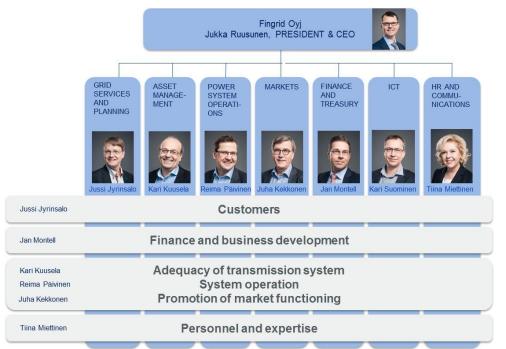
Quality of market service Development of European market integration

#### Personnel and expertise

Working atmosphere - Leadership - Productivity



## Fingrid operates in a matrix organisation structure



Executive management team is highly regarded in the Finnish business community

77% of Fingrid's personnel holds an academic degree\*

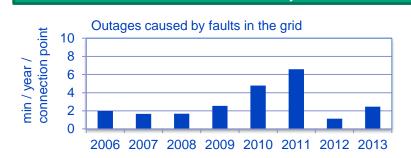
Fully implemented matrix structure ensures efficient strategy implementation and personnel engagement

<sup>\*</sup> Full-time and permanent at the end of 2013

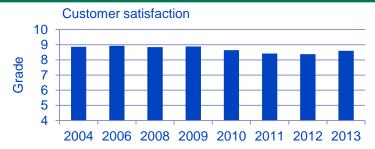


Reliable electricity

## For the benefit of customers and society – key operational targets



#### High quality services



#### Functioning electricity market





#### Affordable tariffs



Operational targets are centered around cost competitiveness and customer service



## Responsibility is part of our values, strategy and everything we do

- Fingrid's corporate responsibility management is founded on the company's strategy
  - Focus on materiality
  - Systematic and target-oriented approach
  - Engagement of the personnel
- We report on responsibility as part of the annual report.
  - We give as clear and comparable image as possible of the main impact our operations
  - We apply the international Global Reporting Initiative (GRI) reporting guidelines





Our operations and corporate responsibility is guided by the company's Code of Conduct



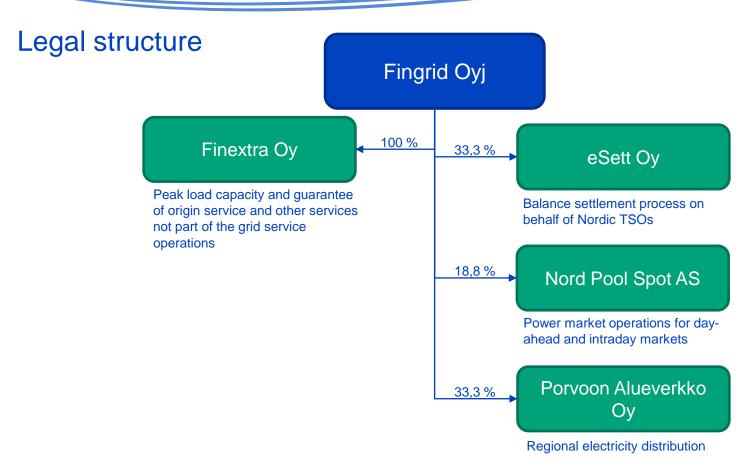
## Fingrid has achieved its core strategic goals in 2011 - 2014

2011 2014 Net profit \* **MEUR 33** MEUR 91 (full year 2013) **Tariff** Below regulatory allowed Maximum regulatory allowed + > 60% Dividend MEUR 7 MEUR 82 (paid in 2014) Efficiency High benchmark study rankings High benchmark study rankings Investments On schedule and budget On schedule and budget

\* IFRS

Fingrid has a proven track record of continuously executing its defined strategy

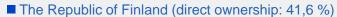






## The Republic of Finland is the majority shareholder of Fingrid

- In 2011 the Republic of Finland acquired with the Mutual Insurance Company Ilmarinen 51,6 percent of shares in Fingrid for MEUR 650
- Currently the Republic of Finland owns 67,7 percent of Fingrid through direct ownership, State Pension Fund and National Emergency Supply Agency. Finnish insurance companies own 32,3 percent

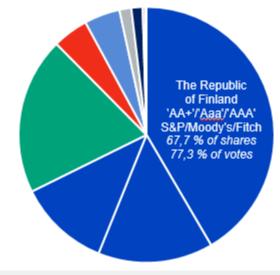


■ National Emergency Supply Agency (11,6 %)

■ Mutual Pension Insurance Company Elo (4,5 %)

■ LocalTapiola Mutual Insurance Company (1,5 %)

■ Imatran Seudun Sähkö Oy (0,3 %)



■ State Pension Fund (14,6 %)

■ Mutual Pension Insurance Company Ilmarinen (19,9 %)

■ Pohjola Insurance Ltd (4,5 %)

■ LocalTapiola Mutual Life Insurance Company (1,4 %)

■ Fennia Life Insurance Company (0,2 %)

Fingrid is classified as a company with strategic importance to the state and where it has strategic interest



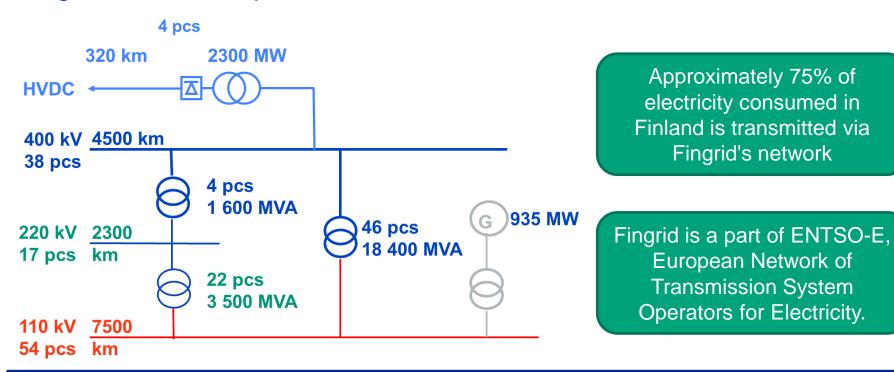
## **Operations**

Description of operations

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### Fingrid owns and operates the transmission network in Finland

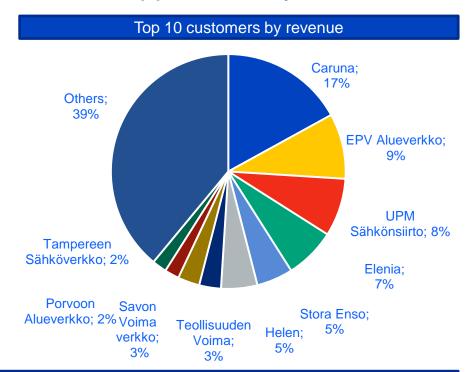


Fingrid's 400 kV power lines form the backbone of the transmission network in Finland



### Transmission network client base consists of approximately 120 entities

- Customers comprise mainly of electricity producers, process industry and distribution network companies
- Fingrid is obliged to provide its customers a network connection point
- A grid service agreement with customers will be renewed by 2016
- Credit quality of customer base is strong



Ten largest customers account for 61 percent of the transmission network client base



## Fingrid continuously maintains production and consumption balance

- Fingrid fulfills responsibility to maintain real time balance in all market conditions
- Holders of electricity production and loads can submit bids to the balancing market concerning their capacity
- Fingrid has created a common Nordic balancing market together with other TSOs in the region
- Fingrid's core task is to ensure network functionality with automatic and manual reserves in imbalance situations

# State of the power system 1,350 MW 4 23 MW 1,200 MW

Source: http://www.fingrid.fi

1,491 MW 123 MW 61 MW 0 MW 2,232 MW Info 120 MW 55 MWh 50.06 Hz -8.92 s
123 MW 61 MW 0 MW 2,232 MW Info 120 MW 55 MWh 50.06 Hz
123 MW 61 MW 0 MW 2,232 MW Info 120 MW 55 MWh
123 MW 61 MW 0 MW 2,232 MW Info
123 MW 61 MW 0 MW 2,232 MW
123 MW 61 MW 0 MW 2,232 MW
123 MW 61 MW 0 MW
123 MW 61 MW
123 MW
1,491 MW
1,764 MW
61 MW
2,737 MW
1,331 MW
7,567 MW
9,799 MW
land Info

Fingrid procures the needed amount of reserve capacity to maintain the balance of the power system



## Fingrid acts as the single buyer for electricity during the hour of delivery

exchange		System of	perator
nord pool	nord pool	₹FI	NGRID
Physical	products	Physical	products
ELSPOT	ELBAS	Balancing (reserve) market	Imbalance power
Day ahead	Hours before	Real time	Past time
"Tomorrow"	Today and tomorrow: "1 hour before	activation (of the reserves)	dalivary
	Physical  ELSPOT  Day ahead	Physical products  ELSPOT ELBAS  Day ahead Hours before "Tomorrow" Today and tomorrow:	Physical products  Physical products  Physical Balancing (reserve) market  Day ahead "Tomorrow"  Hours before Today and tomorrow: "1 hour before  Today before activation (of the reserves)

Fingrid has a coupling to the electricity market through the balancing market



## Fingrid is responsible for the imbalance power settlement after delivery

- Each party operating in the electricity market is financially responsible for an hourly power balance between its electricity production and consumption. Fingrid balances the differences between estimated and actual production and consumption
- After the actual power production or consumption has taken place, Fingrid settles the imbalance with market parties
- A joint service company eSett, owned by TSOs in Finland, Sweden and Norway, is established for balance settlement

#### Establishment of eSett – a joint service company

12/18/2013 11:15 AM - Current News, Electricity Market, Power System

With the establishment of the joint service company eSett Oy, the Transmission System Operator Fingrid, Statnett and Svenska Kraftnät have taken a big step towards the establishment of a Nordic balance settlement. The new company has the objective of providing balance settlement services to participants of electricity markets in Finland, Norway and Sweden from the second half of 2015 dependent on regulatory changes and a subsequent preparation period for the market players. The company aims to lower the entry barriers for the market parties in Finland, Norway and Sweden through equal and shared settlement rules. This will increase competition in the electricity markets in these countries, reduce long term costs for the market parties and pave the way for the establishment of a Nordic end-user market.

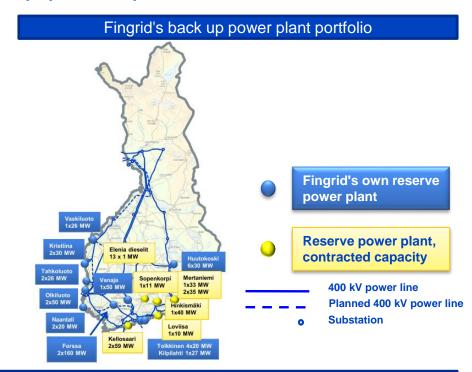
Source: http://www.fingrid.fi

Imbalance settlement in Finland, Sweden and Norway will be done by eSett, a joint service company



## Fingrid owns an assortment of backup power plants

- Fingrid owns 935 MW of back up power plants and leases further 295 MW. All power plants can be activated within few minutes
- Back up power plants are not used for commercial operations in wholesale market but solely in network disturbance situations
- Fingrid's own power plants are included to the regulatory asset base
- The total capacity of back up power plants comfortably exceeds the capacity of the largest power plant in the network

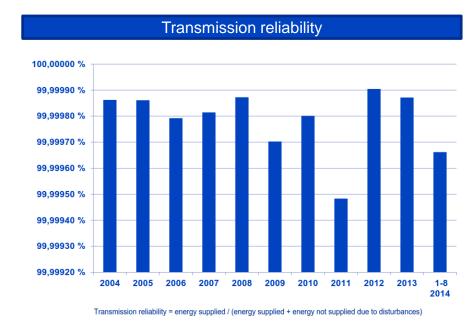


Fingrid's own back up power plants ensure reliable activation of reserves in disturbance situations



## Reliability of the Finnish power system

- The power system has to withstand a fault in any individual component (N-1)
- The main reasons for disturbances have been lightning and other weather related incidents (storms)
- Major part of the disturbances are cleared with automatic reclosure schemes without any manual switching operations
- The average duration of the connection point outages is usually a couple of minutes per year



The reliability of the Finnish power system is top class



# **Operations**

Efficiency of operations

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## Key efficiency drivers

Outsourced operating model

Highly centralised operations

Single IT platform for asset management (being implemented)



#### Outsourced network construction and maintenance

- Core feature of Fingrid's operating model is outsourcing
- Network construction and maintenance as well as substation and secondary equipment maintenance is outsourced
- Regional maintenance is tendered among external service providers
- Fingrid's network is currently maintained by six service providers operating in the Nordic region

#### Network maintenance is outsourced





## Fingrid uses qualified suppliers only

- A defined qualification process\* for equipment suppliers, service providers and contractors
- An evaluation process of new suppliers is done annually
- Only qualified suppliers in Fingrid's supplier register are invited to bid for outsourced works
- Sustainability audits are conducted among suppliers
- Suppliers must comply with Fingrid's Supplier Code of Conduct

Hyvinkää – Hikiä transmission line construction site



Note: \* In accordance with the EU based public procurement legislation for the sector



#### Fingrid is implementing a new enterprise asset management platform

- Increasing operative efficiency
  - Increasing proactivity in calculations, monitoring and maintenance
- Single source for power system information
  - Improving information access and usability within stakeholders
- Adding cost aspect to operation and power system components
  - Enhanced business planning through cost operational analytics
- System utilization and further development (2015-)

Fingrid's conductors would reach around the globe 2,5 x



For a quick overview of the ELVIS asset management solution see video at: http://www.youtube.com key in BMM99tIYFBw

A single asset management platform will further strengthen Fingrid's operational excellence



## Fingrid's efficient operations are highly recognized

- Excellent results from international benchmark studies
- Fingrid has continuously been one of the top performing companies in the International Transmission Operations and Maintenance Study (ITOMS)
- Fingrid ranked second best in the latest International Transmission Asset Management Study (ITAMS)
- Fingrid was "exceptionally efficient" in 2013 in a study done for the Council of European Energy Regulators (CEER)

#### Publicly Available Specification (PAS)

PAS 55 is the British Standards Institution's (BSI) Publicly Available Specification for the optimized management of physical assets - it provides clear definitions and a 28-point requirements specification for establishing and verifying a joined-up, optimized and whole-life management system for all types of physical assets. Now internationally recognized, PAS 55 is proving to be an essential, objective definition of what is required to demonstrate competence, establish improvement priorities and make better, clearer connections between strategic organizational plans and the actual day-to-day work and asset realities.

Source: http://:pas55.net

 In 2013 Fingrid's asset management again received Publicly Available Specification PAS 55 certificate

Fingrid holds the PAS 55 certificate and as achieved excellent success in ITAMS and ITOMS studies



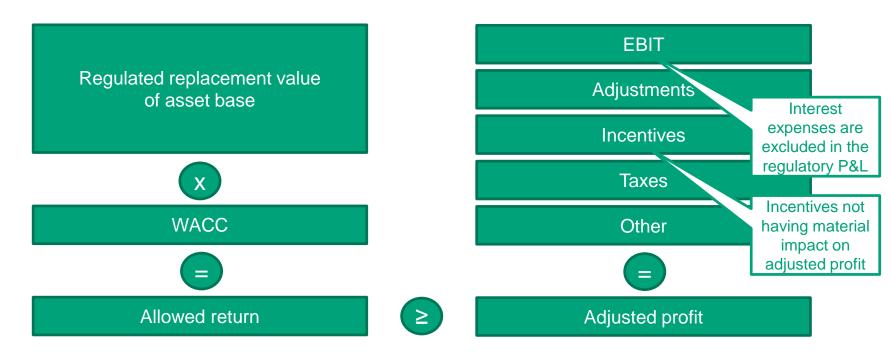
# **Operations**

Earnings model

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## Fingrid's allowed return is driven by regulated WACC and asset base



Fingrid aims to equal adjusted profit and allowed return



#### Calculation of WACC in the regulatory period 2012-2015

#### Cost of equity

 $C_E = R_r + \beta_{debt free} x (1 + (1 - t) x D/E) x (R_m - R_f) + LP$   $C_E = Finnish \ 10y \ bond - \ 1\% + 0.4 x (1 + (1 - 20\%) x \ 60/40) x \ 5\% + 0.5\%$  $C_F = Finnish \ 10y \ bond + 3.9\%$ 

#### Cost of debt

 $C_D = R_r + DP$   $C_D = Finnish \ 10y \ bond - 1\% + 1\%$  $C_D = Finnish \ 10y \ bond$ 

#### WACC (post tax)

 $WACC_{post-tax} = C_E x \ 40/100 + C_D x \ (1-t) x \ 60/100$   $WACC_{post-tax} = (Finnish \ 10y \ bond + 3,9\%) x \ 40/100 + (Finnish \ 10y \ bond x \ (1-20\%) x \ 60/100$  $WACC_{post-tax} = Finnish \ 10y \ bond \ x \ 0,88 + 1,56\%$ 

Parameter	Value to be applied
Real risk-free rate (R <sub>r</sub> )	Interest of 10-year Finnish government bond* less inflation component
Inflation component	1,0%
Asset beta (β <sub>debt free</sub> )	0,4
Market risk premium (R <sub>m</sub> - R <sub>f</sub> )	5,0%
Liquidity premium (LP)	0,5%
Capital structure (D/E)	60/40
Risk premium of debt (DP)	1,0%
Tax rate (t)	20% (from 2014)

The core parameter defining yearly WACC is the yield of the Republic of Finland's 10 year bond

<sup>\*</sup> Average of May in the previous year



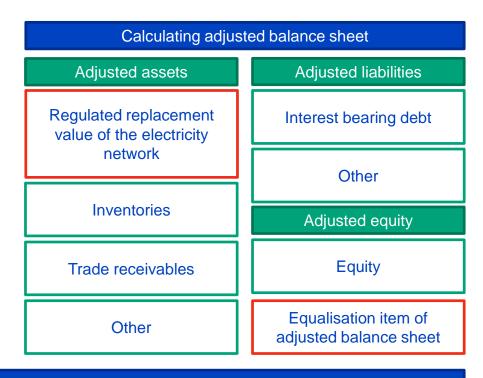
## Calculating the reasonable return in euros: WACC x adjusted capital

 Reasonable return in euros is calculated as follows:

$$R_{post-tax}$$
= WACC<sub>post-tax</sub> x (D+E)  
E = adjusted amount of equity

*D* = adjusted amount of interest-bearing debt

- Adjusted assets equal to the sum of adjusted amount of equity and debt
- The equalisation item in the equity section of balance sheet balances adjusted assets with adjusted equity and liabilities



Balance sheet values of electricity network assets are converted to replacement value to calculate return



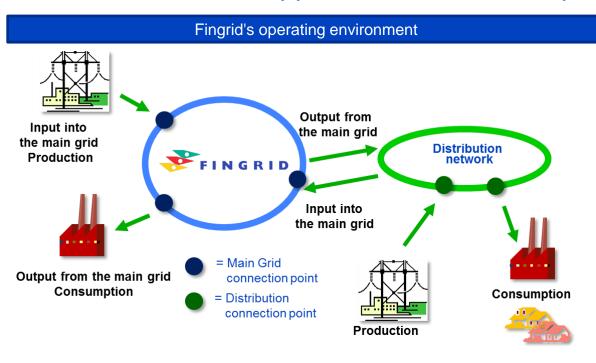
# **Operations**

**Tariffs** 

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## Grid service tariff is applied on both consumption and production



Fingrid defines the tariff structure, which is approved by the Energy Authority

Tariffs EUR/MWh	2015
Consumption, winter period	4,10
Consumption, other times	2,05
Use of grid, output from grid	0,9
Use of grid, input into grid	0,9

Winter period: 1.11.-31.3. Other seasons: 1.4.-31.10.

Tariffs are seasonally adjusted and charged on consumption and use of grid



#### The cost of reserves is recovered in tariffs

Balance service tariff

Grid service tariff

Frequency controlled disturbance reserve 10%

Fast disturbance reserve 10%

Frequency controlled disturbance reserve 90%

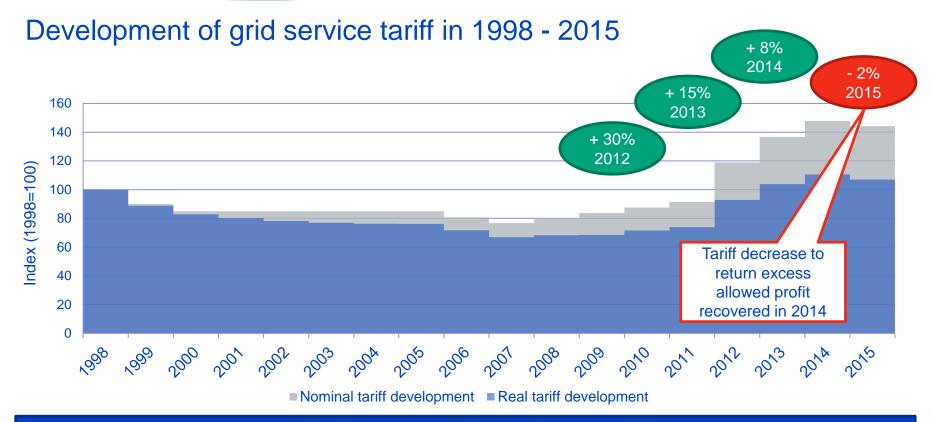
Fast disturbance reserve 90%

Frequency controlled normal operation reserve 100%

Automatic frequency restoration reserve 100%

The cost of reserves is recovered in the tariffs for balancing operations and transmission



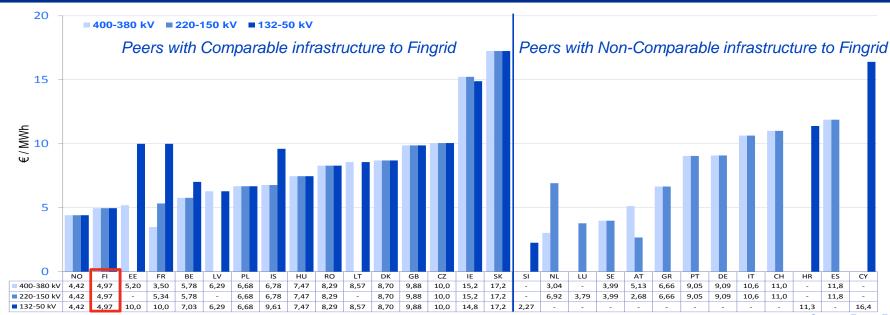


Tariffs have been increased because of the strategic goal to reach maximum allowed return 2014 onwards



#### Transmission charges from generation to consumption



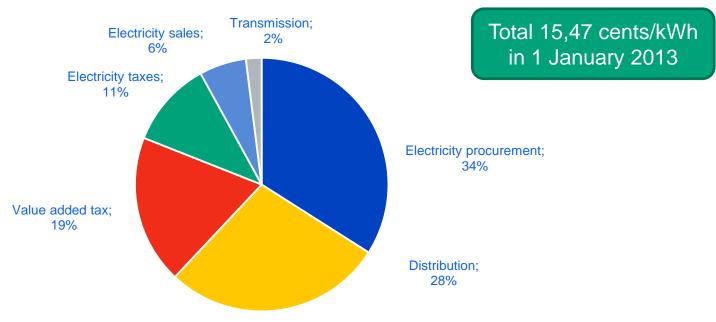


Source: Entso-E

Fingrid's charges from generation to consumption are lower than most of its European peers



#### Breakdown of end user electricity bill in Finland



Source: Energy Authority



# **Operations**

Capex

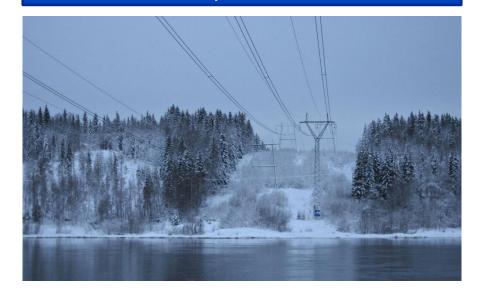
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#### Investments are based on ten year grid development plans

- Grid development plans are prepared at three levels i.e. European, regional and national
- Fingrid decides on investments based on customers' needs, transmission system security and network capacity
- Fingrid's network construction is contracted with fixed price contracts
- Before network construction commences all environmental and planning permits are in place

#### Keminmaa – Petäjäskoski transmission line





# Flexible and long term capital investment strategy

Fenno-Skan 2 DC connection to Sweden

Forssa reserve power plant EIA / Preliminary design

Yllikkälä - Huutokoski B 400 kV

Detailed planning and permits

Hyvinkää - Hikiä 400 kV

Implementation

Estlink 2 DC connection to Estonia

Ulvila - Kristinestad 400 kV

Hikiä - Forssa 400+110 kV -yhteys

Hirvisuo - Pyhänselkä 400 kV

Lieto - Forssa 400+110 kV

Hikiä - Orimattila - Koria 400 kV

Reinforcement of Helsinki region network

Reinforcement of north-south connections

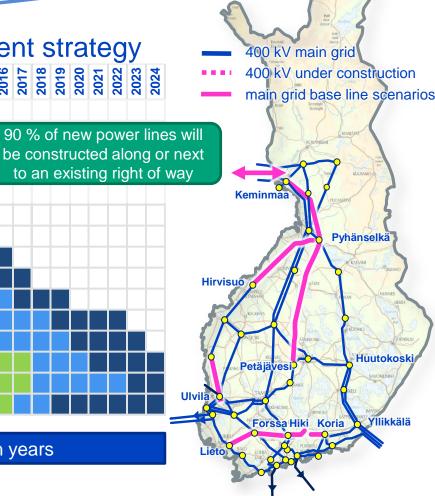
Keminmaa - Pyhänselkä 400 kV

3rd AC interconnection to Sweden

Grid connection of nuclear and wind power

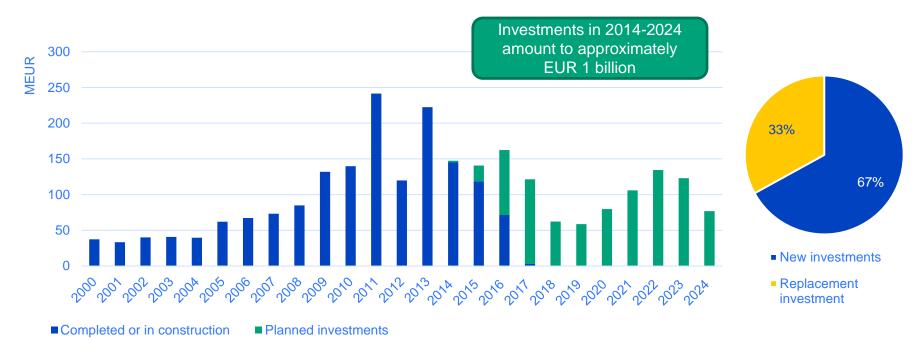
Note: Click to view National ten year grid development plan Finland 2012

Planning horizon for investments exceeds ten years





#### Investments in 2000 - 2024



Investments are driven by network aging, market development and connecting new production capacity



# Operating environment

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### Fingrid's operating environment in three geographical levels



#### Europe

- · Vision: integrated electricity market working on one European grid
- Strong changes in the generation fleet (nuclear, renewables, gas)
- Electricity market from Helsinki to Lisbon 2014
- Structural bottlenecks will remain in the grid licensing main obstacle



#### Baltic Sea region

- Transmission capacity between the Nordic region and Continental Europe will double by 2020
- Stronger connection between the Nordic region, Baltic sates and Poland
- More active role of Russia via new interconnections from the Baltic states



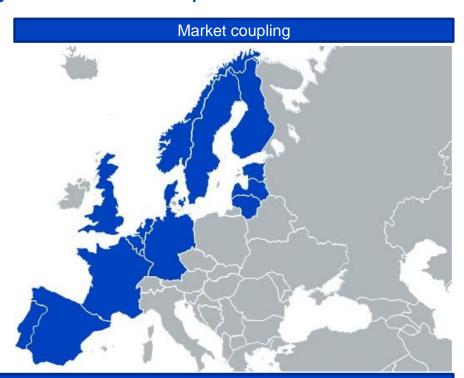
#### **Finland**

- Energy and climate strategy: self-sufficiency via nuclear and renewables
- Share of price elastic generation decreases
- Modest growth in electricity demand: electrification and savings
- Role of cross-border connections increases



#### Towards a highly developed electricity market in Europe

- Improving efficiency and competitiveness of the power sector
  - efficient market price
  - cross-border trade
  - efficient dispatching via "the invisible hand"
- Delivering benefits for end-users and trust to market players
- Contributing to the security of supply
- Reaching the 20-20-20 goals of EU: better environment, more renewables

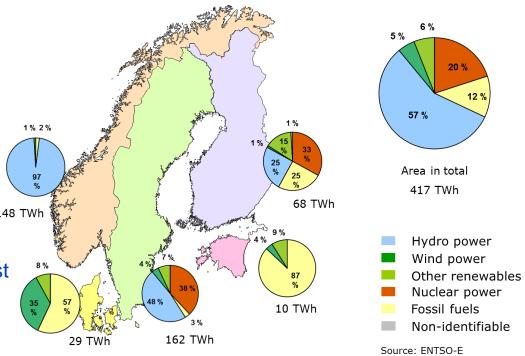


Electricity market from Helsinki to Lisbon in 2014



### Hydro power is the main energy source in the Nordic region

- Significant hydro power generation capacity in Norway and Sweden drive the electricity price in Finland
- Nuclear power generation is an important base load power generation source in Sweden and Finland
- Coal is the main fossil fuel used in 148 TWh Nordic countries
- Renewable power generation consist of hydro power, biomass fired cogeneration and wind power

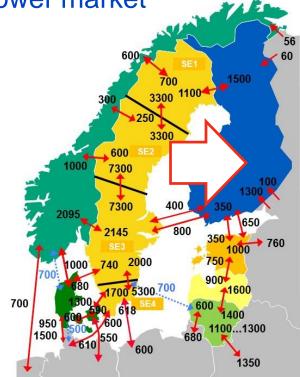


Nordic electricity price is driven by hydrological conditions in Scandinavia



Finland is well connected to Baltic Sea power market

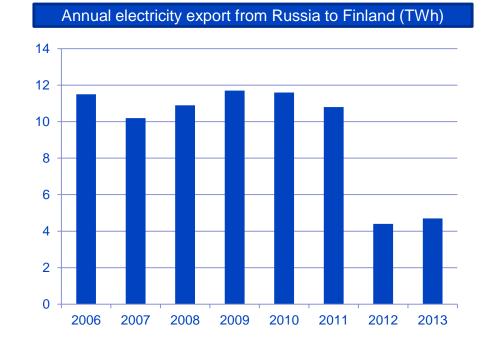
- Finland is a net importer of electricity mainly from Scandinavia
- Finland is expected to remain as a net importer of electricity mainly because of the delay of 1600 MW green field nuclear power plant project (OL3)
- If cross border transmission capacity is constrained, the Finnish area price diverges from the Nordic electricity price





#### Cross border transmission between Finland and Russia

- Over 30 years a continuous flow 1300
   MW from Russia due to low price
- Imports from Russia are currently low
  - Russia now has capacity payment of around EUR 25/MWh on exports to Finland
  - Rising power generation costs in Russia
- Towards more efficient trade
  - Increased cooperation between power exchanges
  - Two way transmission with Russia possible since December 2014
  - Common rules between EU and Russia



Finland's cross border transmission with Russia is driven by power market development in EU and Russia



#### The Baltic Sea region\* forms a single market area

- In 2013 a single price area between Finland and Sweden existed 78 percent of the time and 23 percent of the time between all the Nordic countries
- Congestion income for the TSOs is generated when cross border transmission capacity is constrained.
   Congestion income is split between TSOs and used for developing further cross border transmission capacity



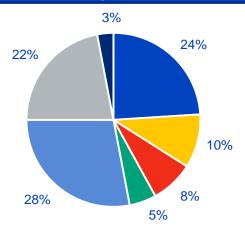
<sup>\*</sup> Finland, Sweden, Norway, Denmark, Poland, Estonia, Latvia, Lithuania

Congestion income is used for developing further cross border transmission capacity



### Electricity consumption in Finland

#### Consumption in 2013



- Wood processing industry
- Chemical industry
- Housing and agriculture
- Transmission losses

- Metal processing industry
- Other industries
- Services and construction

Source: Finnish Energy Industries

Fingrid continuously maintains production and consumption balance

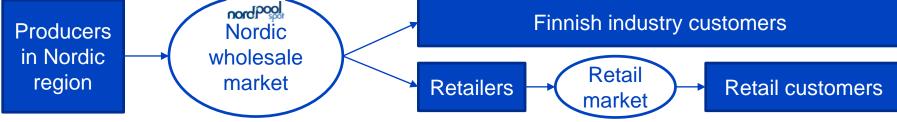
Electricity production was 68 TWh in Finland in 2013. Electricity imports accounted 16 TWh or 19% of total consumption

Energy intensive industry is a major consumer in Finland



#### Market structure and business areas in the Baltic Sea area





Finnish electricity distribution companies

Power generation is unregulated whereas transmission and distribution is regulated by national authorities



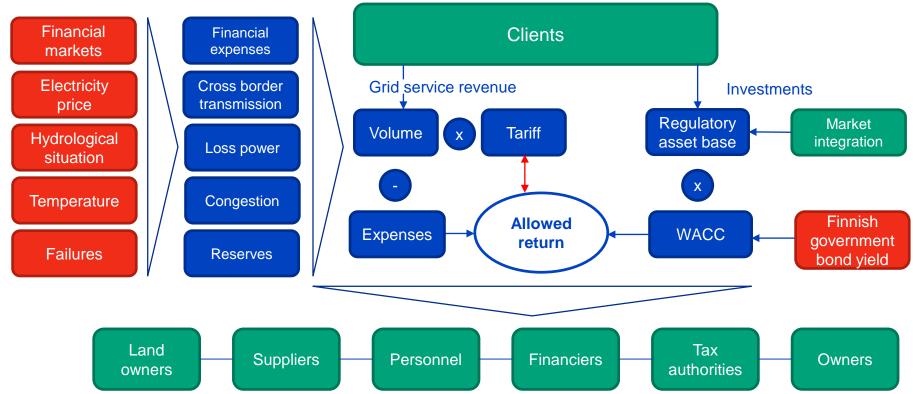
### Financials

Financial performance

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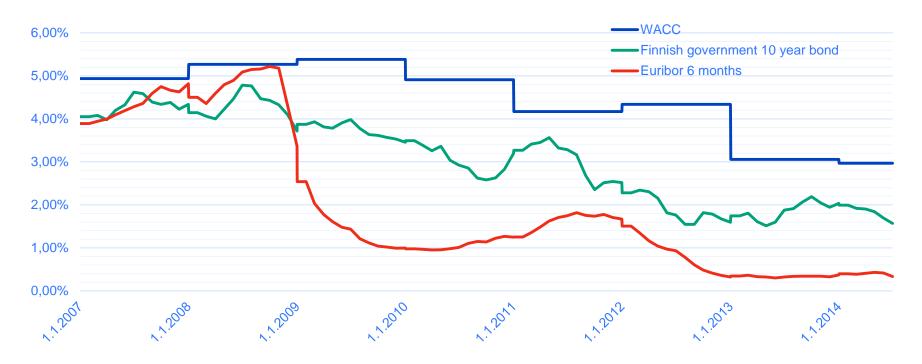


# Main economic drivers of transmission network operations



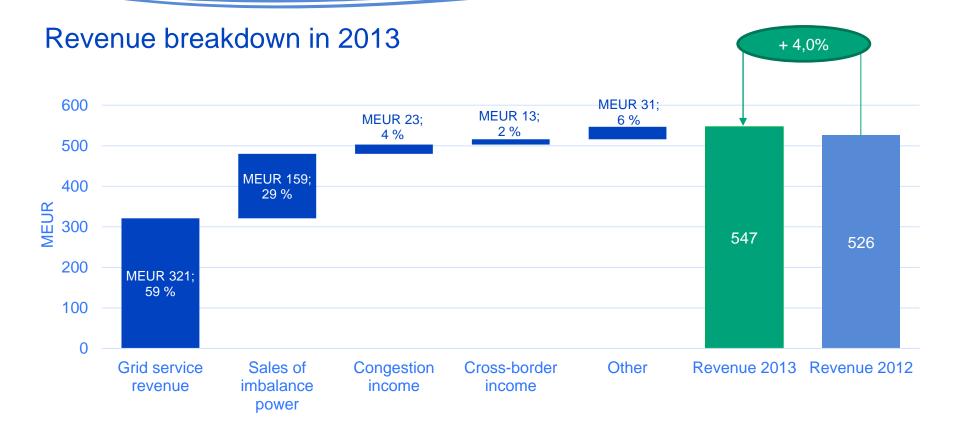


# The WACC is driven by market rates

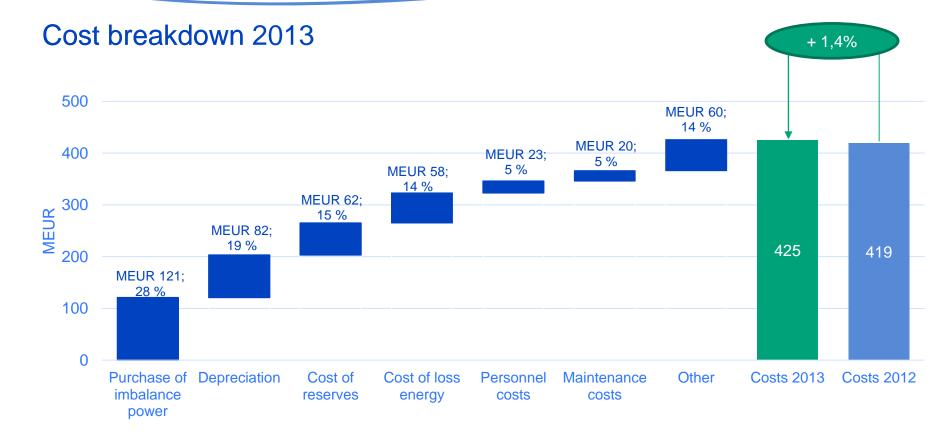


Finnish government 10 year bond yield, i.e. the risk free rate in WACC, varies annually



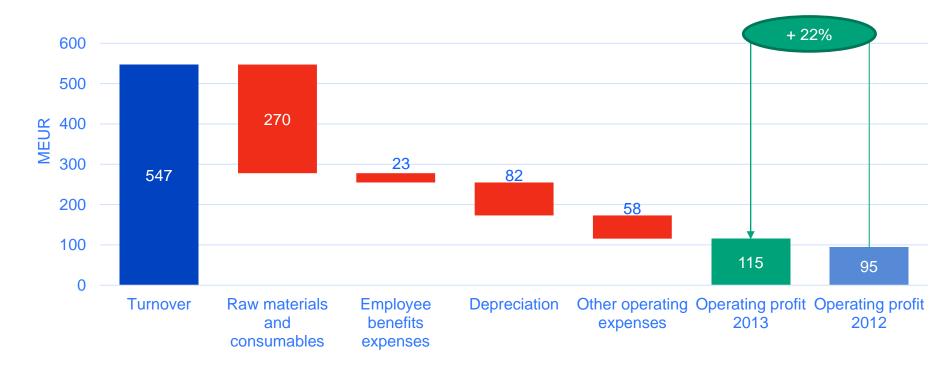








# Operating profit in 2013





#### Fingrid Oyj consolidated profit and loss (IFRS)

- Turnover has increased in because of tariff increases 2010-2013
- Employee
   expenses
   continuously at
   low level due to
   outsourced
   operating model

IFRS profit and loss 2010 – 2013 in MEUR				
	2013	2012	2011	2010
TURNOVER	547	526	441	463
Raw materials and consumables used	-270	-267	-242	-254
Employee benefits expenses	-23	-22	-20	-20
Depreciation	-82	-76	-68	-67
Other operating expenses	-58	-66	-55	-48
OPERATING PROFIT (EBIT)	115	95	57	74
EBIT-%	21 %	18 %	13 %	16 %
Finance income and costs	-29	-7	-23	-18
PROFIT BEFORE TAXES	87	88	34	56
Income taxes	3	-21	-1	-15
PROFIT FOR THE FINANCIAL YEAR	91	67	33	42
Other comprehensive income *	-5	6	-33	31
TOTAL COMPREHENSIVE INCOME	86	73	-209	73

<sup>\*</sup> Other comprehensive income consists of cash flow hedges, translation reserves and available-for-sale financial assets.

Strong improvement in the operating profit both in absolute and percentage terms since 2011



# Fingrid Oyj consolidated assets (IFRS)

Tangible asset increase in 2010

 2013 has been driven by investments

IFRS assets 2010 – 2013 in MEUR				
	2013	2012	2011	2010
Intangible assets	181	179	178	178
Tangible assets	1 623	1 485	1 420	1 253
Investments (associated companies and available for sale)	11	9	8	8
Receivables	60	103	77	90
NON-CURRENT ASSETS	1 875	1 776	1 683	1 529
Inventories	11	10	7	6
Derivative instruments	2	4	14	295
Trade receivables and other receivables	76	88	65	58
Financial assets recognised in income statement at fair value	195	207	202	218
Cash and cash equivalents	22	6	1	4
CURRENT ASSETS	307	316	289	286
TOTAL ASSETS	2 182	2 092	1 972	1 815

Tangible asset increase is driven by a defined long term investment plan



# Fingrid Oyj consolidated liabilities (IFRS)

 Growth in equity has resulted from low dividend payments in 2010-2013

IFRS liabilities 2010 – 2013 in MEUR				
	2013	2012	2011	2010
Share capital and premium	112	112	112	112
Retained earnings	542	465	409	382
Other equity	-12	-7	-13	20
EQUITY	643	570	507	514
Borrowings	975	1 032	845	878
Other non-current liabilities	160	185	177	267
NON-CURRENT LIABILITIES	1 136	1 217	1 022	1 029
Borrowings	319	212	379	199
Derivative instruments	16	11	670	481
Trade payables and other liabilities	70	83	64	72
CURRENT LIABILITIES	404	305	443	272
TOTAL EQUITY AND LIABILITIES	2 182	2 092	1 972	1 815

#### Balance sheet has remained stable in 2010-2013



# Fingrid Oyj consolidated cash flow (IFRS)

 Operating cash flow has covered approximately two thirds of the investment cash flow in 2010-2013

IFRS cash flow 2010 – 2013 in MEUR				
	2013	2012	2011	2010
Cash flow from operations	202	181	130	138
Change in working capital	-43	-37	-34	-24
Net cash flow from operations	159	145	96	115
Net cash flow from investments	-226	-146	-244	-127
Net borrowings	84	22	138	37
Dividends paid	-13	-11	-7	-7
Net cash flow from financing activities	71	11	131	30
Net change in cash and cash eqv.	3	10	-18	18
Cash and cash equivalents 1 Jan	214	204	222	204
Cash and cash equivalents 31 Dec	217	214	204	222

Operating cash flow has been mainly utilized to finance investments in 2010-2013



# **Financials**

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# Fingrid's core financial objectives



#### Efficient operations

- We ensure efficient operating model and operating principles as well as sufficient and high quality information for decision making
- We plan investments mindful of the company's financial situation
- We focus on operating costs in our daily operations and develop awareness of financial aspects across organisation



#### High credit rating and sufficient debt service capacity

- We create strong financial position by diversification of funding sources and maturity profile while ensuring sufficient liquidity position
- We strengthen Fingrid's public profile with transparent reporting and consistent dialogue with investors, financiers and credit rating agencies
- We ensure sufficient debt service capacity by systematically forecasting financial performance



#### Reasonable return to the shareholders

- · We maintain regulated profit at the maximum allowed level
- · We impact to the definition and level of reasonable regulated return
- We manage risks related to the operations, asset base and financing with risk management processes as well as with derivatives, guarantees and insurances



# Dividend policy was redefined in June 2014

- The guiding principle is to distribute substantially all of the parent company profit as dividend
- Prevailing conditions and investment needs are always considered before taking decision on dividend to be paid

#### Dividend policy

"Fingrid Oyj's Board of Directors has unanimously approved Fingrid Oyj's dividend policy on 6.6.2014.

The purpose of Fingrid's dividend policy is on one hand to ensure that the shareholders receive a reasonable return on their invested capital and on the other hand to maintain the company's financial position at a level that enables long-term implementation of the strategy and supports operative flexibility.

The guiding principle for Fingrid's dividend policy is to distribute substantially all of the parent company profit as dividend. When making the decision, however, the economic conditions, the company's near term investment and development needs as well as any prevailing financial targets of the company are always taken into account."

Source: Fingrid stock exchange release 6 June 2014



### Fingrid debt programme overview

- Long standing presence in the capital and money markets since 1998:
  - EMTN Programme, MEUR 1,500
  - ECP Programme, MEUR 600
  - CP Programme, MEUR 150
- Fingrid's core relationship banks are the dealers of the EMTN Programme



- MEUR 250 Revolving Credit Facility (RCF) provided by the dealers. The facility supports the company's liquidity reserve and is undrawn
- Long-term bilateral loans are provided by the European Investment Bank (EIB) and Nordic Investment Bank (NIB)

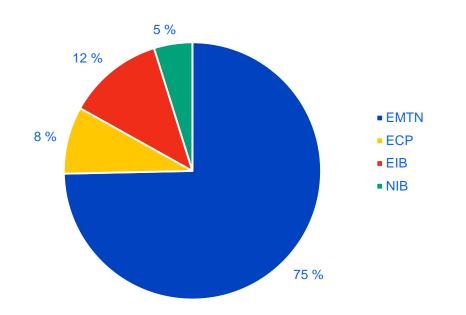
Fingrid is a seasoned issuer on international private and public debt capital markets

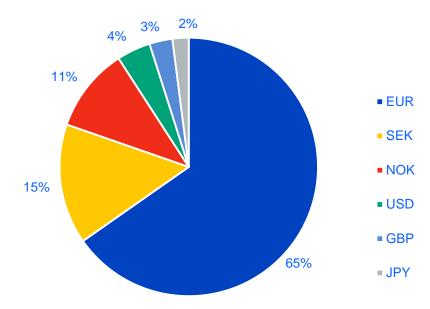


# Debt capital markets are the primary source of funding for Fingrid

Breakdown of total debt as of 30 September 2014

Total debt by original currency\* as of 30 September 2014





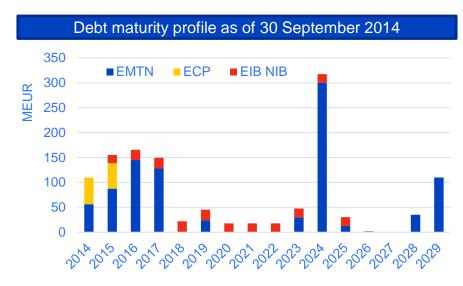
\* All debt is swapped to euros, i.e. hedge ratio for debt portfolio is 100 %

Fingrid's long term financing is sourced mainly under EMTN program and in euros



# Fingrid's debt maturity profile extends until 2029

- Fingrid aims to maintain a well distributed debt maturity profile
- Short term debt consisted of MEUR 105 of ECP issuance, MEUR 126 of EMTN private placement maturities and MEUR 4 of NIB loan amortizations
- Fingrid issued a MEUR 300 Eurobond in 2012 to international investors
- In 2014 Fingrid issued two 15 year private placements of MEUR 110 in total to institutional debt investors
- Long term debt maturity on any single year cannot exceed 30 percent of total debt



Short term debt	19% of total	MEUR 235
Long term debt	81% of total	MEUR 1 014
Total gross debt		MEUR 1 249



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# Fingrid has high credit ratings and stable outlook

	S&P	Moody's	Fitch
Date	14.10.2014	9.12.2014	6.11.2014
Outlook	Stable	Stable	Stable
Issuer rating	A+	A1	Α
Senior unsecured debt	A+	A1	A+
Short – term	A -1	P-1	F1
Uplift from state ownership	1 notch	1 notch	No uplift



#### Key rating factors according to the rating agencies

#### Moody's

- (1) The low business risk profile of its regulated electricity transmission network operations
- (2) The well-established, stable and transparent regulatory framework, which supports good visibility of cash flows
- (3) The support of the majority owner, the Finnish government

#### Standard & Poor's

- (1) Company's excellent business risk profile and significant financial risk profile
- (2) A "high" likelihood that Finland would provide timely and sufficient extraordinary support to Fingrid the event of financial distress.

#### Fitch

- (1) Fingrid's credit profile benefits from its monopoly position, low business risk and a highly supportive regulatory framework
- (2) The Stable Outlook reflects Fitch's expectation that, after the peak of investment spending in 2013, leverage will decline to within the guidance for an 'A' rating. Furthermore Fingrid benefits from ample liquidity to meet immediate funding needs



Powering Finland.

